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- 1 Annual Result Highlights
- **2** Financial Review
- **Business Review**
- 4 Outlook
- 5 Appendix Financial Statements





USD 32.9mn, **↑17.5%** YOY

**CRM** 



USD 180.3mn, **↓16.2%** YOY

Cardiovascular



USD 144.8mn, ↓44.6% YOY

**Heart Valve** 



USD 15.2mn, ↑383.4% YOY

**Endovascular** 



USD 68.5mn, **↑40.9%** YOY

**Orthopedics** 



USD 201.6mn, **↓13.7%** YOY

**Surgical Devices** 



USD 4.6mn, **↑3.2%** YOY

**Surgical Robot** 



Six major products in R&D

## **Annual Results Highlights**

Revenue: USD 648.7mn, ↓18.8% YOY, given the elective surgeries postponed due to COVID-19 pandemic, while several business segments have managed to achieve decent growth:

Heart Valve: 个383.4% YOY Endovascular: ↑40.9% YOY Neurovascular: 个17.5% YOY

China Orthopedics: ↑10.1% YOY, made-in-China joints products ↑93.3% YOY

Japan CRM 个117.8% YOY, China CRM 个1.8% YOY

#### GP margin: 67.2%, down from 71.1% in 2019

- Lack of economies of scale due to COVID-19
- Provision for price subsidy for stent products

#### One-off cost

- One-off investment gain of USD55.8mn on partial disposal of stake in electrophysiology business in 2019 vs. nil in 2020
- Cost of USD 32.7mn for the incentive shares granted to certain employees
- Provision for price subsidy for stent products due to centralized procurement policy

#### Strong balance sheet

- External equity fund raising of around USD1.0bn
- Net gains of USD173.7mn from partial disposals of equity interests in the Heart Valve and Surgical Robot businesses recognized in capital reserve
- Net debt to equity ratio reduced to 17.4% by end-2020, from 61.7% as of end-2019
- Cash and cash equivalent balance increased to USD 1,002.1mn by end-2020, from USD 280.1mn as of end-2019

Raised a total of approximately **USD1.0bn** from external equity financing in the year of 2020

#### **Heart Valve**



- Apr 16: Raised USD 130mn from a group of well-known institutional investors
- 4 Feb 2021: Successful spin-off and separate listing on the HKEx (stock code: 2160.HK), net IPO proceeds of HKD 2.7bn



















## **Surgical Robot**

- Apr 29: Led a strategic investment of up to €40mn in Robocath
- May 6: Led a strategic investment of SGD 8mn in NDR
- Aug 31: Raised RMB 3.0bn from a group of well-known institutional investors
- Post-money valuation RMB 25bn (after completion of new capital contribution and transfer of existing registered capital)
- Dec 11: Announced the potential spin-off and separate listing of the surgical robot segment















#### **MPSC**

■ Jul 2: Placement of 65,958,000 new shares, net proceeds of HKD 1,541mn



#### **Orthopedics**

May 13: RMB 580mn, post-money valuation RMB 3.9bn







#### **CRM**

■ Jul 5: USD 75mn, postmoney valuation USD 401.4mn







#### Assisted Reproductive Technology

- Jul 22: RMB 60mn
- Sep 22: RMB 30mn, post-money valuation RMB 460mn



上海迈享企业管理



#### **Electro-physiological**

Aug 5: RMB 300mn, post-money valuation RMB 4.8bn







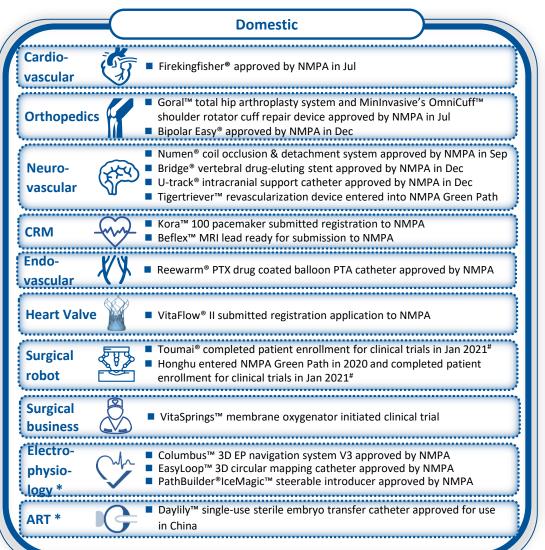
## **Annual Result Highlights – Product Pipeline and Clinical Progress**



30 medical devices obtained approval by National Medical Products Administration ("NMPA"),

medical devices entered NMPA Green Path (Cumulatively, 20 MicroPort products have entered the NMPA Green Path),

14 medical devices obtained CE mark, and 4 medical devices obtained FDA approval in the year of 2020



#### **Overseas** DES products obtained 14 approvals in 10 countries or regions Cardio-(Firehawk Liberty™ 8mm & Firehawk™ 8mm obtained CE approval) vascular Balloon products obtained 24 approvals in 13 countries or regions 4 FDA approvals: Profemur® Gladiator® HA-coated collared femoral stem and Profemur® Gladiator® cemented collared femoral stem, etc. 6 CE marks: Evolution® NitrX® knee, Evolution® stemmed CS knee, **Orthopedics** Procotyl® P acetabular cup system and additional femoral heads of Profemur® femoral stem product families, etc. Alizea™, Borea™ and Celea™ pacemakers, featuring Bluetooth® connectivity, have been filed for registration in Europe, United CRM States and Japan, and obtained CE mark in Jan 2021 Willis® obtained approval in the Philippines and Thailand ■ Fastrack<sup>™</sup> obtained approval in the Philippines and Brazil Neuro-Tubridge® vascular reconstruction device obtained approval in the vascular Philippines





- Reewarm® PTX drug coated balloon PTA catheter obtained CE mark
- Hercules® low profile thoracic stent-graft system obtained CE mark

**Heart valve** 

Endo-

vascular



- VitaFlow® obtained approval in Argentina and Thailand
- VitaFlow® II launched clinical trial in Europe

Apollo™ obtained approval in Argentina

Surgical business



ASD/VSD/PDA/delivery system obtained approval in Brazil and infusion tube obtained CE mark

Electrophysiology \*



- PathBuilder® steerable introducer, PathBuilder® transseptal guiding introducer and PathBuilder® transseptal needle obtained CE mark
- Other EP products obtained 56 approvals in 7 countries or regions



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## **Consolidated Financial Performance**





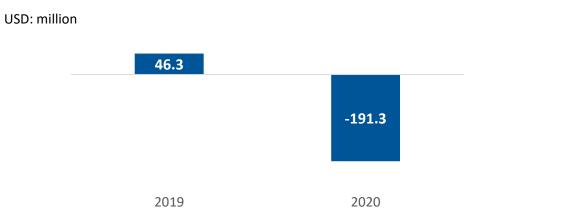


Net (Loss)/Profit Attributable to Equity Shareholders

# USD: million 616.8

2020

2019



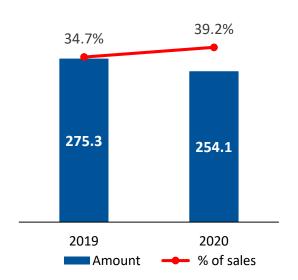


## **Operating Expenses**



## **Sales & Marketing Expenses**

USD: million

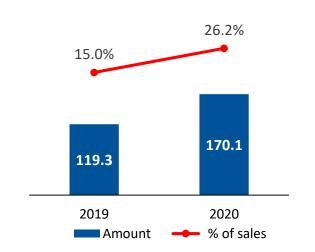


Sales and marketing expenses decreased by 7.7% YOY

 Decrease in sales and marketing activities due to the impact of COVID-19

## **Administrative Expenses**

USD: million

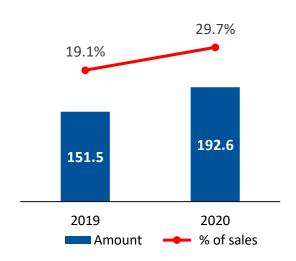


Administrative expenses increased by 42.5% YOY

Increase in staff cost for the incentive shares granted to certain employees

## **R&D Expenses**

USD: million



Research and development expenses increased by 27.2% YOY

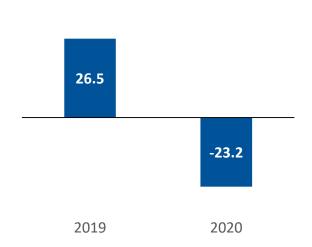
increased investments in R&D projects





# Net Cash Flow from Operating Activities

USD: million

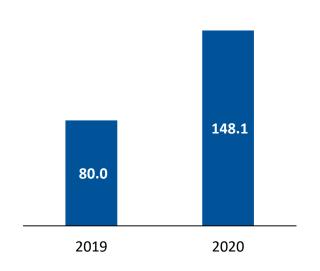


Net operating cashflow decreased by 49.7mn

- Decrease in sales due to the impact of COVID-19
- Increased R&D investment

# Net Cash Flow used in Investing Activities

USD: million

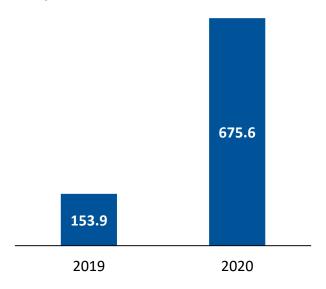


Net investing cash outflow increased by USD 68.1mn

- Increased investment in JV and associates
- Lack of proceeds from the partial disposal of Microport EP MedTech in 2019

## **Net Cash Flow**

USD: million



Net cash inflow increased by USD 521.7mn

 Equity fundraising by surgical robot business, heart valve business, orthopedics business, CRM business and placement of new ordinary shares of the Company



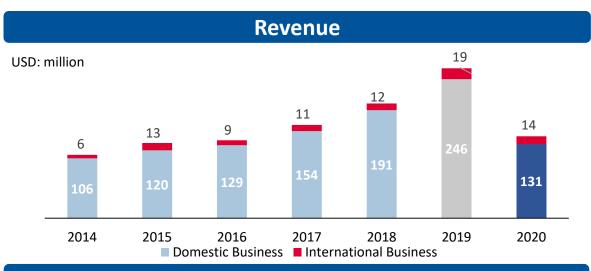
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## **Cardiovascular Business**





## **Product Highlight**

#### DES products: 4 stents in sales portfolio and 5 stents in the pipeline

- Firekingfisher® obtained NMPA approval
- Newly obtained approvals in 10 countries or regions; Firehawk Liberty® 8mm and Firehawk® 8mm obtained CE approval
- **Firehawk®** 's 3-year follow-up data for TARGET AC clinical trial and two-year data for Dual-Antiplatelet Therapy proved that Firehawk® can achieve identical clinical efficacy and safety with the first-in-class drug eluting stent with proven medical evidence
- **Firehawk**® completed the first patient enrollment for TARGET IV NA clinical trial in Feb 2021, in preparation for the penetration in the USA, Canada and Japan markets.
- Firesorb® obtained 2-year RCT follow-up report; first patient enrollment for Future-III

#### Balloon Products: 4 balloon catheters in sales portfolio and 4 balloons under R&D

- Newly obtained approval in 13 countries or regions
- Firefighter™ Pro and Firefighter™ NC Pro projects have initiated and entered T1T2 stage
- Rapamycin drug-coated balloon and Scoring coronary dilatation catheter in the pipeline

Accessory Products: multiple products under R&D to optimize product portfolio

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## Sales Highlights

#### 2020 DES domestic revenue: USD 115.1mn, -50.2% YOY

- Revenue decline mainly due to the decrease in the number of clinical consultation and surgery amid the pandemic, and GPO impact, including both the price rebate accrual and Q4 volume stepdown after the tender.
- Covered over 2,400 hospitals, +18% YOY, where **Firehawk**® covered 1,212 hospitals (27% YOY), and **Firebird2**® covered 2,149 hospitals (14% YOY)
- FireCondor™ has been widely appraised since its launch in 2019 and covered 6
  hospitals (vs. 1 hospital in 2019)

#### **GPO** – To further solidify our leading position

- Two DES products i.e. Firebird2° and Firekingfisher® won the GPO tender
- The only domestic supplier who have two selected products
- 36.5% wallet share of total guaranteed purchase volume, the highest among all other players

#### 2020 DES overseas revenue: USD 11.4mn, -31.3% YOY

- Sales in 30 countries or regions
- Covered over 1,000 overseas hospitals, including over 300 newly penetrated hospitals
- **Firehawk®** included in the reimbursement list of 9 countries or regions, incl. France, Belgium and Spain
- Launch of Firehawk® Liberty in Thailand and sales surged >1000% YOY

#### 2020 balloon global revenue: USD 10.6mn, 4.0% YOY

Covered 785 hospitals in China, 24% YOY, among which Firefighter™ covered 181 hospitals in China, ramped up 91% YOY

#### Strategic partnership

Partnered with a well-known medical company on development of made-in-China digital subtraction angiography system

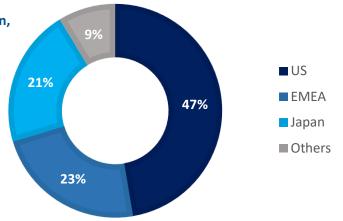
## **Orthopedics Business (Non-China Business)**



## **Revenue Breakdown by Regions**

Non-China Revenue USD 171.7mn, -16.8% YOY

Japan: USD 36.0mn, +0.5% YOY US: USD 81.3mn, -12.3% YOY EMEA: USD 39.5mn, -30.1% YOY



## **Extensive Product Pipeline**

|   | Development         | Registration       | Approval <sup>1</sup> |
|---|---------------------|--------------------|-----------------------|
| Prime® Constrained Liner<br>and Multi-hole<br>Acetabular Cup System | Submitted for FDA r | review in 2Q20     | 2021                  |
| Dynasty® Dual Mobility<br>Acetabular Cup                            | Submitted for FDA r | review in 3Q20     | 2021                  |
| Additive Manufactured<br>Prime® Acetabular Cup                      | Submitted for FDA r | review in 3Q20     | 2021                  |
| Profemur® Cemented XM® Femoral Stem                                 | Submitted for CE ap | pplication in 4Q20 | 2021                  |

## ◆ MicroPort 微创

## **Non-China Business Highlights**

#### 2020 revenue: USD 171.7mn, -16.8% YOY

- Japan sales +0.5% YOY to USD 36.0mn despite the COVID-19, thanks to
  - strong bipolar product sales in 4Q20
  - leveraged distribution channels of SuperPath® and AnteriorPath® for new hip product promotion
  - more effort put to satisfy customized requirement from local surgeons
  - improved logistics for instrument distribution
- Outperformance of sales from EU subsidiaries than the industry average
  - effective marketing activities under direct sales model
  - less revenue decline from markets with direct sales compared to those under dealership
- Active marketing activities and surgeon conversions despite the pandemic

#### **Substantial cost savings**

- Achieved about USD 6.5mn cost savings in 2020 through raw material optimization, cross-border manufacturing collaboration and increased automation of production
- Identified manufacturing cost reduction opportunities of about USD 4mn for 2021

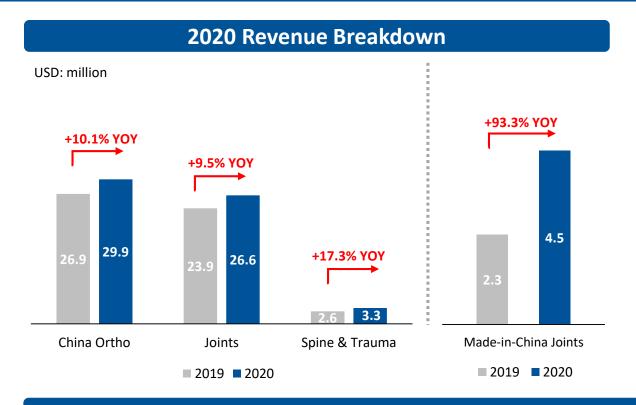
#### Significant R&D progress

- **4 FDA approvals:** Profemur® Gladiator® HA-coated Collared Femoral Hip Stem and Profemur® Gladiator® Cemented Collared Femoral Hip Stem, Anterior PATH® surgical approach, Evolution® ICE instrumentation
- 6 CE marks: Procotyl® P Acetabular Cup System, Evolution® NitrX® Knee System, Evolution® Stemmed CS Knee System, Anterior PATH® surgical approach, Evolution® ICE instrumentation and additional femoral heads of Profemur® Femoral Stem product families

#### **Extensive product pipeline**

- 15 ongoing R&D projects as of end-2020
- Cross-border collaboration on new product design and production

## **Orthopedics Business (China Business)**



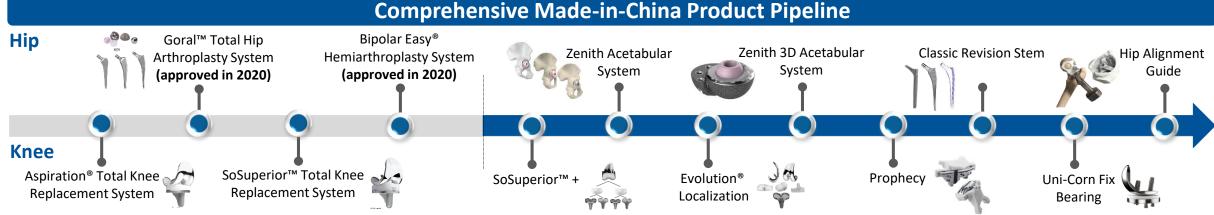
## **China Business Highlights**

#### 2020 revenue of Joints USD 26.6mn, +9.5% YOY

- Made-in-China joints revenue +93.3% YOY to USD 4.5mn
- Newly penetrated 458 hospitals (+17% YOY), including +314% YOY to 265 hospitals for made-in-China products
- Bipolar Easy® approved by NMPA in Dec 2020, which complemented the primary hip product portfolio to cover more femoral neck fracture patients
- Cost reduction for joint instrument by roughly 45% YOY for knee system and roughly 25% YOY for hip system

#### 2020 revenue of Spine and Trauma: USD 3.3mn, +17.3% YOY

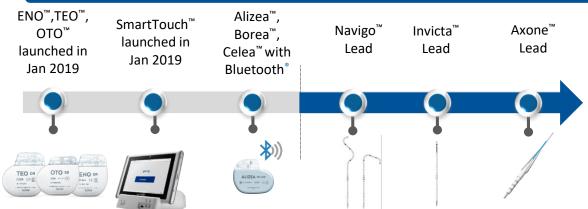
Contributed by newly launched Piscis® II injectable artificial bone fusion cage and Takin® II hollow spine minimally invasive system







## **Product pipeline for Non-China Business**



## **Non-China Business Highlights**

#### 2020 revenue: USD 172.2mn, -16.9% YOY:

- Sales gradually recovery since 3Q20, with rev decline narrowed to 13.8% YOY in 2H20
- Japan sales hiked 117.8% YOY with successively increase in each quarter of 2020, leveraging on the direct business model

#### **R&D** Highlights:

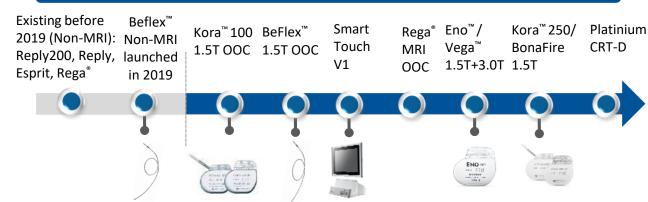
- Alizea<sup>™</sup>, Borea<sup>™</sup> and Celea<sup>™</sup> pacemakers, featuring Bluetooth<sup>®</sup> connectivity, have been filed for registration in Europe in June, the United States in August and Japan in October, and obtained CE mark in Jan 2021
- Vega™ MRI-compatible pacing lead system has been submitted to the FDA
- ARC and 2D Navigo™ lead has been submitted for CE marking in November 2020
- Invicta™ defibrillation lead entered manufacturing phase; clinical trial to start in 2Q21
- Axone<sup>™</sup> pacing lead started the Astral-4LV clinical validation in 4Q20, with the 1st implantation successfully performed on 3 Dec 2020 in France

#### **Progress in Financing**

Contracted with Yunfeng, Hillhouse and other external investors to raise around USD75mn, post-money valuation of USD 401.4mn

### ◆ MicroPort 微创

## **Product pipeline for China Business**



## **China Business Highlights**

#### 2020 revenue: USD 8.1mn, +1.8% YOY

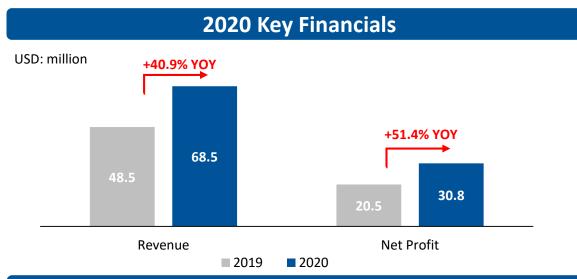
- No.1 domestic player with highest market share
- Sales substantially recovered in 2H with revenue growth of 15.5% YOY
- Made-in-China pacemaker revenue increased by 24.7% YOY
- Made-in-China pacemakers covered 480 hospitals, up +54% YOY
- Active pacing lead covered 331 hospitals, +82% YOY

#### **Product Highlights**

- Completed the production of the **10,000th made-in-China pacemaker** in Dec 2020
- Product Performance Report (PPR) indicated a three-year survival rate of 100% for made-in-China pacemaker product, since the first implantation in 2018
- Kora™ 100 pacemaker and Space MRI pacemaker submitted registration to NMPA
- Beflex™ MRI lead ready for submission to NMPA
- **ENO™** line of pacemakers and the **Vega™** lead completed type testing
- BonaFire™ passive pacing lead completed the 1st patient enrollment
- Leadless pacemaker project officially initiated

## **Endovascular Business**

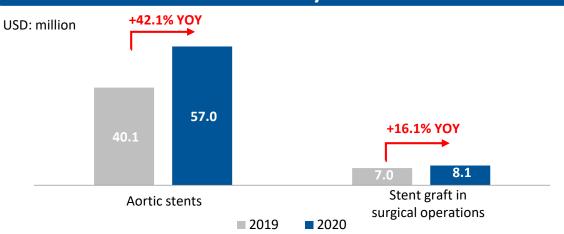




## **Extensive Product Pipeline**

|   | Clinical trial  | Registration         | Approval |
|---|---|----------------------|----------|
| Fontus™ Branched<br>Surgical Stent Graft System | <ul><li>Entered Green Path in August 2018</li><li>Submitted for NMPA</li></ul>    |                      | 2021     |
| Talos™ Thoracic<br>Stent-Graft System           | <ul><li>Entered Green Path in September 2017</li><li>Submitted for NMPA</li></ul> |                      | 2021     |
| Venous Stent                                    | Under clinical trial  | Under clinical trial |          |
| Thrombectomy Catheter and<br>Vena Cava Filter   | Verification and typ  | e testing stage      | 2023-25  |

## Sales Growth by Products



## **Business Highlights**

#### 2020 revenue: USD 68.5mn, +40.9% YOY

- **Castor**®, the world's first thoracic branch stent-graft system, delivered robust revenue growth in 2020, with >550 hospitals coverage
- Minos®, launched in 2019, sales drastically hiked in 2020, with >150 hospitals coverage
- Reewarm® PTX drug coated balloon catheter began to make revenue contribution, with >130 hospitals coverage

#### **Product development**

- Reewarm® obtained NMPA approval and CE mark
- Hercules® obtained CE mark
- Venous stent initiated clinical trial
- Capital injection to Lanmai and establishment of Hongmai to accelerate the roll-out in vein and peripheral arteries areas

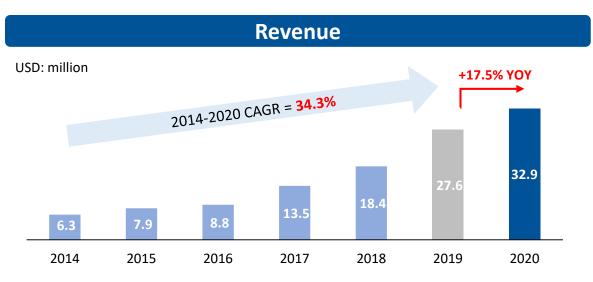
#### **Overseas market penetration**

- Minos® has penetrated 9 countries and regions, completed implantations in several European countries and been widely recognized
- Castor® completed the first implantation in Portland



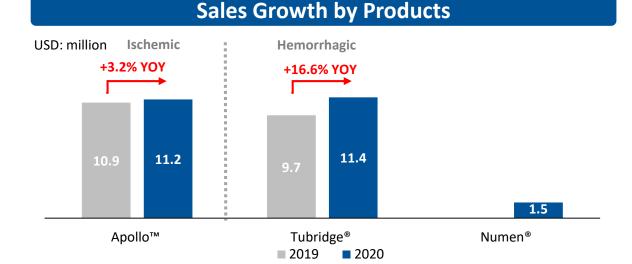
## **Neurovascular Business**





#### **Extensive Product Pipeline Pre-clinical** Clinical Registration Ischemic Neurohawk™ Completed the draft of clinical summary report **Thrombectomy** 11 centers were closed with clinical trial center report **Device** Ischemic Tigertriever™ Exclusive distribution in greater China Revascularization Gained green path designation in 2020 Device Hemorrhagic Blumen Intracranial Completed preliminary animal studies **Visualized Stent System Pathway Intracranial Distal** Launched biology and type testing **Access Catheter Pathway**

Launched biology and type testing



## **Business Highlights**

#### 2020 revenue: USD 32.9mn, +17.5% YOY

- Tubridge® revenue +16.6% YOY with hospital coverage +56.5% YOY to 277 by end-2020
- Apollo™ revenue +3.2% YOY with strong sales recovery in 2H20, remaining as the No.1 player in ischemic stroke treatment
- New sales growth drivers from newly approved Numen® coil occlusion and detachment system, Bridge® vertebral drug-eluting stent and U-track® intracranial support catheter

#### **Overseas expansion**

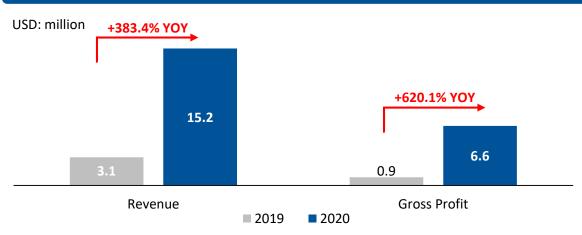
Obtained 6 new registration certificates in Argentina, Brazil, the Philippines and Thailand

**Diveer Intracranial Balloon Catheter** 

## **Heart Valve Business**



## **2020 Financial Results**



## **Business Highlights**

Successful spin-off and separate listing on HKEx on 4 Feb 2021 (stock code: 2160.HK), net IPO proceeds of HKD 2,717.2mn

#### 2020 revenue: USD 15.2mn, +383.4% YOY

- Sales volume increased by 377% YOY to 1,293 units
- Covered over 165 hospitals as of 31 Mar 2021, including 18 out of top 20 TAVI hospitals

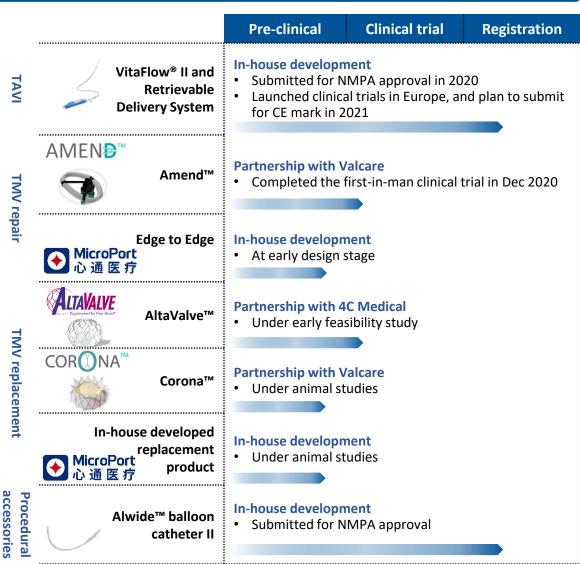
#### 2020 gross profit: USD 6.6mn, +620.1% YOY

GP margin expanded 14.4ppts YOY to 43.7% with better cost control & economies of scale

#### **R&D Highlights**

- Obtained the first two overseas approvals in Argentina and Thailand
- VitaFlow®'s 4-year follow-up study of all-cause mortality and disabling stroke: 12.7% and 2.0%, proving the safety and effectiveness of the product

## **Product Pipeline**







## **Extensive Coverage on Five Promising Subsectors**

Clinical Trial

Registration

**Approval** 



Toumai® Laparoscopic Surgical Robot



- Entered the NMPA Green Path in 2019
- Completed patient enrollment in Jan 2021
- Currently under registration preparation



Honghu Orthopedic Surgical Robot

#### **Orthopedics**

- Entered the NMPA Green Path in 2020
- Completed patient enrollment in Jan 2021
- Initiated registration preparation for NMPA in 2021



DFVision® 3D Electronic Laparoscope

#### Laparoscopy

- Entered the NMPA Green Path in 2019
- Submitted for NMPA approval in 2020



Robocath Cardiovascular Robotic System

#### **Panvascular**

- Led a strategic investment of €40mn in Robocath
- Formed a China-based JV company





Automated Needle Targeting Robotics System

#### **Percutaneous**

- Led a strategic investment of SGD 8mn in NDR
- Formed a China-based JV company





iSR'obot™ Robotic Prostate Biopsy System

#### **Percutaneous**

- Led a strategic investment of SGD 10 mn in Biobot
- Formed a China-based JV company

## **Business Highlights**

Successful completion of a number of sophisticated clinical trials

- Toumai<sup>®</sup> laparoscopic surgical robot:
  - completed the first clinical trial of robot-assisted partial nephrectomy;
  - completed the first robot-assisted extraperitoneal radical prostatectomy;
  - completed partial nephrectomy for completely endophytic renal tumor combined with intraoperative ultrasound; and
  - completed patient enrollment in Jan 2021
- Honghu orthopedic surgical robot:
  - entered NMPA Green Path;
  - completed the FIM clinical trial in Jun 2020; and
  - completed patient enrollment in Jan 2021

#### **Strategic investment**

- Led investment of € 40mn in Robocath for vascular robotic system
- Led investment of SGD 8mn in NDR for Automated Needle Targeting (ANT) robotic system
- Invested SGD 10mn in Biobot for Robotic Prostate Biopsy System

#### **Financing**

- Raised RMB 3.0bn from Zhuhai Gaoling, CPE, Biolink Investment, E Fund and other external investors in Oct 2020
- Post-money valuation of RMB 25bn (after completion of new capital contribution and transfer of existing registered capital)
- Announced potential spin-off and separate listing of surgical robot segment in Dec 2020



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## **Innovative Product Pipeline Fueling Long-Term Growth**



2020 Annual Results 30 March 2021

Firehawk®

Cardiovascular Plus NMPA/CE

**Fantasy** NMPA/CE Microcatheter NPMA



Guidewire NMPA



**Coronary Atherectomy System** NMPA&CE

Firesorb® NMPA

**TPG** 

**NMPA** 



**Coronary Intravascular** Lithotripsy Balloon NMPA&CE

and Multi-hole

**Prime® Constrained Liner** Acetabular Cup

**DYNASTY®** dual mobility acetabular cup FDA

ventricular

CE



**Profemur® Cemented** XM® Femoral Stem CE

SoSuperior™ + **NMPA** \$\$\$ \$\$\$\$ Zenith Acetabular **System** NMPA



**Evolution®** Localization **NMPA** 

**CRM** 

**Orthopedics** 

Kora100™ pacemaker family NMPA

**FDA** 

Navigo™ left pacing leads

Invicta™ defibrillation lead CE





**BonaFire NMPA** 



Fontus™ Branched Surgical Stent **Endovascular Graft System** NMPA 2021E



**Talos™ Thoracic** Stent-Graft **System** NMPA 2021E Tigertriever™

revasculari-

NMPA

zation device



**Venous Stent** 

**Visualized Stent** 

**Blumen Intracranial** 

**Intracranial Distal Access Catheter NMPA** 

**Thrombectomy Catheter** 



Vena Cava Filter

**High-pressure Balloons** 

Neurovascular

VitaFlow® II **Heart Valve** NMPA & CE



Alwide™ balloon catheter II **NMPA** 



System



AltaValve™



**Edge to Edge** 

**Surgical Robot** 

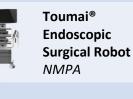


Neurohawk™

Device

**NMPA** 

**Thrombectomy** 





Honghu Orthopedic **Surgical** Robot NMPA



Robocath Cardiovascular **Robotic** System

**Automated** Needle **Targeting Robotics System** 

**IceMagic** ™ Crvo

**Ablation Console** 



iSR'obot™ Robotic **Prostate** Biopsy Syster.

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**Surgical Devices** 



&Venous Cannula FireMagic™ TT **3D Ablation Catheter** 

EasyFinder™ 3D Star High **Density Mapping Catheter** 

OptimAblate™ RF **Generator V2** 



- **1** Annual Result Highlights
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# **Appendix II - Consolidated Balance Sheet**



| USD'000   | 2020      | 2019      | Var.  |
|---|-----------|-----------|-------|
| Revenue   | 648,732   | 793,493   | -18%  |
| Cost of sales   | (212,700) | (229,068) | -7%   |
| Gross profit  | 436,032   | 564,425   | -23%  |
| Other net income                                      | 32,924    | 18,667    | 76%   |
| Research and development costs                        | (192,629) | (151,486) | 27%   |
| Distribution cost                                     | (254,105) | (275,266) | -8%   |
| Administrative expenses                               | (170,105) | (119,345) | 43%   |
| Other operating costs                                 | (19,678)  | (8,538)   | 130%  |
| (Loss) / Profit from operations                       | (167,561) | 28,457    | -689% |
| Finance cost  | (39,712)  | (22,698)  | 75%   |
| Gain on disposal of subsidiaries                      |           | 63,105    | -100% |
| Gain on deemed disposal of equity-accounted investees | 1,062     | -         | 100%  |
| Share of losses of associates                         | (6,730)   | (5,656)   | 19%   |
| (Loss) / Profit before taxation                       | (212,941) | 63,208    | -437% |
| Income tax  | (10,407)  | (34,199)  | -70%  |
| (Loss) / Profit for the period                        | (223,348) | 29,009    | -870% |
| Attributable to: Equity shareholders of the Company   | (191,252) | 46,281    | -513% |



# **Appendix II - Consolidated Balance Sheet**



| USD'000                             | 31 Dec. 2020 | 31 Dec. 2019   | Var.  |
|-------------------------------------|--------------|----------------|-------|
| Non-current assets                  |              |                |       |
| Investment properties               | 5,284        | 5,222          | 1%    |
| Other property, plant and equipment | 481,203      | 428,786        | 12%   |
| Intangible assets                   | 138,397      | 125,811        | 10%   |
| Prepayments for non-current assets  | 7,724        | 7,551          | 2%    |
| Goodwill                            | 159,483      | 160,520        | -1%   |
| Interest in associates              | 75,083       | 49,083         | 53%   |
| Interest in a joint venture         | 11,980       | 5,100          | 135%  |
| Other financial assets              | 19,605       | 20,125         | -3%   |
| Deferred tax assets                 | 15,502       | 13,171         | 18%   |
| Other non-current assets            | 75,009       | 41,628         | 80%   |
| Total non-current assets            | 989,270      | 856,997        | 15%   |
| Current assets                      |              |                |       |
| Inventories                         | 240,187      | 192,321        | 25%   |
| Trade and other receivables         | 236,976      | 266,789        | -11%  |
| Pledged deposits and time deposits  | 623          | 1 <i>,</i> 767 | -65%  |
| Cash and cash equivalents           | 1,002,077    | 280,077        | 258%  |
| Total current assets                | 1,479,863    | 740,954        | 100%  |
| Current liabilities                 |              |                |       |
| Trade and other payables            | 372,472      | 283,780        | 31%   |
| Contract liabilities                | 62,008       | 9,522          | 551%  |
| Lease liabilities                   | 12,074       | 10,178         | 19%   |
| Interest-bearing borrowings         | 10,891       | 32,092         | -66%  |
| Covertible bonds                    | -            | 83,107         | -100% |
| Income tax payable                  | 52,682       | 13,122         | 301%  |
| Derivative financial liabilities    | 9,252        |                | n.a   |
| Total current liabilities           | 519,379      | 431,801        | 20%   |
| Net current assets                  | 960,484      | 309,153        | 211%  |
|                                     |              |                |       |



# **Appendix II - Consolidated Balance Sheet**



| USD'000   | 31 Dec. 2020 | 31 Dec. 2019 | Var. |
|---|--------------|--------------|------|
| Non-current liabilities                                 |              |              |      |
| Interest-bearing borrowings                             | 181,988      | 288,107      | -37% |
| Lease liabilities                                       | 42,774       | 44,527       | -4%  |
| Deferred income   | 37,844       | 24,895       | 52%  |
| Convertible bonds                                       | 48,583       | -            | n.a  |
| Contract liabilities                                    | 29,855       | 21,463       | 39%  |
| Other payables  | 191,603      | 107,743      | 78%  |
| Net defined benefit obligation                          | 11,420       | 9,046        | 26%  |
| Deferred tax liabilities                                | 4,122        | 3,600        | 15%  |
| Financial liabilities carried at fair value             | 13,619       | 12,804       | 6%   |
| Total non-current liabilities                           | 561,808      | 512,185      | 10%  |
| CAPITAL AND RESERVES                                    |              |              |      |
| Share Capital   | 18           | 16           | 13%  |
| Reserves  | 1,127,945    | 519,008      | 117% |
| Total equity attributable to equity shareholders of the |              |              |      |
| Company   | 1,127,963    | 519,024      | 117% |
| Non-controlling interests                               | 259,983      | 134,941      | 93%  |
| TOTAL EQUITY  | 1,387,946    | 653,965      | 112% |



## **Appendix III - Condensed Consolidated Cash Flow Statement**



| USD'000  | 2020      | 2019     | Var.   |
|--|-----------|----------|--------|
| Cash generated from operating activities                 | 1,202     | 55,428   | -98%   |
| Income tax paid  | (24,402)  | (28,977) | -16%   |
| Net cash (used in) / generated from operating activities | (23,200)  | 26,451   | -188%  |
| Net cash used in investing activities                    | (148,133) | (79,956) | 85%    |
| Net cash generated from financing activities             | 846,892   | 207,361  | 308%   |
| Net increase in cash and cash equivalents                | 675,559   | 153,856  | 339%   |
| Cash and cash equivalents at 1 January                   | 280,077   | 130,054  | 115%   |
| Effect of foreign exchange rate changes                  | 46,441    | (3,833)  | -1312% |
| Cash and cash equivalents at 31 December                 | 1,002,077 | 280,077  | 258%   |